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**IPO Note** 18th June 2024

## **Company Overview**

DEE Development Engineering Ltd. is an engineering company specializing in process piping solutions for oil and gas, power, chemicals, and others. With over three and a half decades of experience, the company provides high-pressure piping systems, piping spools, industrial fittings, and other products. The company is a leading global provider of process pipe solutions for complex industrial requirements. It is currently India's largest player in process piping solutions in terms of installed capacity. The company offers specialized process piping solutions, including engineering and prefabrication services. The company's expertise covers the engineering of process/power piping systems, pre-fabrication activities such as cutting, beveling, welding, radiography, post-weld heat treatment, hydro-testing, pickling, passivation, grit blasting, painting, and working with complex metals. The company has seven manufacturing facilities located strategically across five locations in India and one in Thailand. The cumulative installed capacity as of FY23 stood at 94,500 MTPA. The company has initiated operations at the New Anjar Facility I, with an installed capacity of 3,000 MTPA. It plans to set up New Anjar Facility II with a proposed capacity of 9,000 MTPA, thus increasing the total capacity from 3,000 MTPA to 15,000 MTPA. The company has also built long-term relationships with clients in various industries and continues to attract new business due to the company's ability to meet customer requirements. The customer base includes domestic and overseas clients, including Fortune 500 companies in India and multinational corporations.

### Objects of the issue

The net proceeds from the fresh issue will be used towards the following purposes:

- Funding working capital requirements of the company;
- General corporate purposes.

#### **Investment Rationale**

## Leading industry player with high entry barriers provide ample growth opportunities -

DEE Development Engineering Ltd. is an engineering company providing specialized process piping solutions for industries such as oil and gas, power, process industries and chemicals through engineering, procurement and manufacturing services. The company leadership position can be attributed to factors such as long-standing relationships with certain global customers, business experience, domain expertise and consistent quality of products. The company's leadership position offers competitive advantages such as product pricing, reduced costs due to economies of scale, ability to scale business, customer loyalty and higher client base. As per the D&B Report, India's process piping solutions industry has high entry barriers due to the requirement of skilled labour with complex manufacturing technology, high capital investment and robust design and execution capability. Given the nature of the application of products and engineering processes to critical industries such as oil and gas and power (including nuclear), their products and engineering processes are subject to and measured against high-quality standards and stringent specifications of customers. Over the years, the company has built strong relationships with many customers, owing to its technical capabilities, track record, timely deliveries, and good and consistent quality products and engineering capabilities. Additionally, the level of technical skill and expertise essential for developing in-house engineering processes and handling complex metals require a significant amount of training that can only be achieved over time and involves high initial investment as well as a recurring cost, thereby creating further entry barrier for new entrants.

### Long-standing customer relationships to aid sustained growth ahead

DEE Development Engineering Ltd. has 35 years of business operations and established long-term customer relationship across industries. The company believes that the ability to address the various (Assuming issue subscribed at higher band) and stringent client requirements over long periods enable it to obtain additional business from existing clients and new clients in an industry marked by high entry barriers. They have a balanced mix of domestic and overseas customers, including certain Fortune 500 companies in India and various multinational corporations. The customer relationships are led primarily by the ability to develop processes, meet stringent quality and technical specifications and manufacture customers' products in a timely and cost-effective manner. As a result, they have a history of high customer retention and have been manufacturing products for specific customers for over a decade. The company believes that such long-term association with customers offers significant competitive advantages such as revenue visibility, industry goodwill, and a deep understanding of customers' requirements, which are a testament to the quality of products and services. These enduring customer relationships have

Issue Details	
Offer Period	19 <sup>th</sup> June, 2024 - 21 <sup>st</sup> June, 2024
Price Band	Rs. 193 to Rs. 203
Bid Lot	73
Listing	BSE & NSE
Issue Size (no. of shares in mn)	20.59
Issue Size (Rs. in bn)	4.18
Face Value (Rs.)	10
Issue Structure	

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Retail	35%
BRLM	SBI Capital Markets Ltd., Equirus Capital Private Ltd.
Registrar	Link Intime India Private Ltd.

50%

15%

QIB

NIB

Particulars	Pre Issue %	Post Issue %
Promoter & Promoter Group	100.0%	70.2%
Public	0.0%	29.8%
Total	100.00	100.00

Research Team - 022-61596138

helped them expand product offerings and geographic reach. The company's long-term relationships and ongoing active engagements with customers also allow them to plan capital expenditure to enhance the ability to benefit from increasing economies of scale, thereby ensuring a competitive cost structure to achieve sustainable growth and profitability.

### **Valuation**

DEE Development Engineering Ltd. has evolved as one of the key players in process piping solutions in India w.r.t. installed capacity, with a strong focus on automation and process excellence to drive operational efficiencies and offerings to its customers. The company is increasing its focus on high-margin products with additional contributions from modular skids and usage of high-grade materials, forging technology tie-ups with select global OEMs to derive consistent order flow to become a preferred partner for its clients for the next few years. On the industrial front, the Indian pipe process industry has a decent growth outlook and is expected to grow at a CAGR of 6.1% between FY23 and FY30, supported by oil and gas, chemicals/petrochemicals, ethanol, and biomass, and power sectors. The company's revenue has grown at a CAGR of 10% between FY21-23. The company has initiated the capacity expansion plans mentioned above, which will help it to improve its financial performance in the future. Further, the company is deleveraging its balance sheet by reducing debt. As we advance, the company's financial performance is likely to be driven by its robust balance sheet, long-standing customer relationships, capacity expansion, higher entry barriers, and strong management team holding impressive backgrounds. The issue is valued at a P/E of 56.4x on the upper price band based on FY24 earnings, which we feel is fairly valued given the strong growth prospectus and stickiness of customer. We, therefore, recommend a SUBSCRIBE rating for the issue.

# Key Risks

- ⇒ The company's performance is dependent upon the smooth functioning of manufacturing facilities. Any interruptions in operations, such as shutdowns, strikes, or disruptions in production, could affect the company's business and financial operations.
- ⇒ Failure to meet high-quality standards and performance requirements may result in order cancellations, product recalls, financial penalties, and damages to the company's reputation and financial stability.
- ⇒ Any downturn in the oil and gas, power (including nuclear), process industries, or chemical sectors would adversely impact revenue from operations, cash flows, and financial performance.
- ⇒ The company relies heavily on some customers for revenue. Most customers have short-term contracts. If any of these customers choose not to buy products from the company or end their contracts, it could harm the company's business and finances.

# Income Statement (Rs. in millions)

Particulars	FY21	FY22	FY23	9MFY24
Revenue				
Revenue from Operations	4,952	4,609	5,955	5,456
Total Revenue	4,952	4,609	5,955	5,456
Expenses				
Cost of raw materials consumed	1,985	1,949	2,261	2,253
Purchase of stock in trade	10	11	29	0
Changes in inventory	370	-242	-388	-492
Employee benefit expenses	740	793	1,109	1,032
Other expenses	1,311	1,452	2,252	1,983
Total Operating Expenses	4,415	3,963	5,263	4,776
EBITDA	537	646	692	679
Depreciation and Amortization expenses	355	359	377	333
Other income	178	99	188	123
EBIT	360	386	503	470
Finance costs	271	253	299	279
Exceptional Item				
РВТ	88	133	204	190
Total tax	-53	51	74	47
PAT	142	82	130	143
Diluted EPS	2.4	1.5	2.5	2.7

Source: RHP, BP Equities Research

# **Cash Flow Statement (Rs. in millions)**

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Particulars	FY21	FY22	FY23	9MFY24
Cash Flow from operating activities	955	671	139	697
Cash flow from investing activities	-68	-221	-520	-948
Cash flow from financing activities	-876	-497	395	247
Net increase/(decrease) in cash and cash equivalents	12	-47	15	-4
Cash and cash equivalents at the beginning of the period	39	51	3	18
Cash and cash equivalents at the end of the period	51	3	18	14
Cash and Cash equivalents at the end of the period	Ji	<u> </u>	10	14

Source: RHP, BP Equities Research

# Balance Sheet (Rs. in millions)

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Particulars	FY21	FY22	FY23	9MFY24
Equity and Liabilities	107	400	400	500
Equity Share Capital	157	106	106	530
Other Equity	4,386	4,014	4,131	3,850
Total Equity	4,543	4,120	4,237	4,380
Non-Current Liabilities				
Financial Liabilities				
(i) Borrowings	513	468	618	824
(ii) Lease Liabilities	41	40	88	175
Provisions	10	1	1	1
Other non-current liabilities	0	0	0	0
Deferred tax liabilities (net)	212	203	197	205
Other non-current liabilities	9	10	21	29
Current Liabilities				
Financial Liabilities				
(i) Borrowings	2,059	2,385	2,908	3,247
(ii) Lease Liabilities	9	10	23	56
(iii) Trade Payable	775	1,036	1,321	2,301
(iv) Other financial liabilities	29	41	82	90
Current tax liabilities	1	4	30	6
Provisions	14	19	25	43
Other current liabilities	142	115	112	352
Total Current Liabilities	3,030	3,612	4,500	6,095
Total liabilities	3,816	4,334	5,426	7,330
Total Equity and Liabilities	8,359	8,454	9,663	11,710
Assets				
Non-Current Assets				
Property, plant and equipment	3,601	3,454	3,648	3,645
Capital work in Progress	20	43	35	535
Right of Use assets	46	43	104	222
Other non current assets	27	27	27	27
Other intangible assets	23	19	27	28
(i) Investments	0	0	0	0
(ii) Other financial assets	54	93	74	60
Deferred tax assets (net)	21	25	32	34
Other non current assets	25	54	97	192
Total Non current assets	3,816	3,758	4,043	4,744
Current Assets				
Inventory	1,843	2,420	2,892	4,214
(i) Trade Receivables	1,985	1,534	1,728	1,745
(ii) Cash and cash equivalents	51	3	18	14
(iii) Other Bank Balance	274	249	310	347
(iv) Other Current Financial Assets	12	7	81	76
Other current assets	378	482	591	570
Total Current Assets	4,543	4,696	5,620	6,966
Total Assets	8,359	8,454	9,663	11,710

Source: RHP, BP Equities Research

Research Desk Tel: +91 22 61596138

Institutional Sales Desk Tel: +91 22 61596403/04

## **Disclaimer Appendix**

Analyst (s) holding in the Stock: Nil

#### **Analyst (s) Certification:**

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## **Corporate Office:**

4th floor, Rustom Bldg, 29, Veer Nariman Road, Fort, Mumbai-400001 Phone- +91 22 6159 6464 Fax-+91 22 6159 6160 Website- www.bpwealth.com Registered Office:

24/26, 1st Floor, Cama Building, Dalal street, Fort, Mumbai-400001

BP Wealth Management Pvt. Ltd. CIN No: U67190MH2005PTC154591

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