

I PO note:
Cello World Limited - "SUBSCRI BE for long term"

The Company was incorporated only in 2018, its erstwhile promoter Late Ghisulal Dhanraj Rathod, father of two of its Promoters, Pradeep Ghisulal Rathod and Pankaj Ghisulal Rathod, was associated with Cello Plastic Industrial Works ("CPIW") and the "Cello" brand since 1962. The Promoters (through their family) have since diversified its product range and brand portfolio over the last six decades.Today, Cello World Limited operatesin majorly 3 product lines; Consumer ware, WritingInstruments and Stationery, Moulded Furniture and Allied Products with a total of 15,891 SKUs as on June 30,2023 and 380 new products being launched across the 3 product categories in FY23.
Cello World Limited has a track record of scaling up new businesses and product categories. While the company was incorporated only in 2018, their promoters were involved in the launch of the glassware and opalware business in 2017 under the "Cello" brand, and increased their revenue from operations from this business from ₹148.36 crore in the FY 2021, to ₹228.99 crore in the FY 2022 and $₹ 276.02$ crore in the FY2023, at a CAGR of $36.40 \%$. The Company generates $65.74 \%$ of revenue from Consumer Houseware segment, $15.86 \%$ of revenue from Writing Instruments and stationery and $18.4 \%$ Moulded Furniture and Allied Products. In the branded Consumerware market, Cello occupied a market share of $8 \%$ for FY 2023. Its market share was $4.9 \%$ in the overall Consumerware market for the same period.

Cello World Limited has 13 manufacturing facilities having an installed annual capacity of 57.77 million units of consumer houseware products per annum, 15,000 tons of opalware and glassware per annum, 705.00 million units of writing instruments and stationery products per annum and 12.80 million units of moulded furniture and allied products, as of June 30, 2023. The Company has a glassware manufacturing facility in Falna, Rajasthan which is currently under construction and is expected to have an installed capacity of 20,000 tonnes of glassware per annum. They have completed the expansion of opalware capacity in their manufacturing facility in Daman Unit-VI to increase its installed annual capacity to 25,000 tons of opalware per annum, from 15,000 tons of opalware per annum, as of August 6, 2023.
The company has sales team of 721 members with a base of 717 distributors and ~58,716 retailers in consumer houseware segment, 29 super-stockiest, $\sim 1509$ distributors and $\sim 60,826$ retailers in Writing instruments and 1067 distributors and $\sim 6,840$ retailers in Moulded Furniture and Allied Products segment.

## Investment Rationale and recommendation:

At the upper price band of ₹648 the company's IPO is valued at a PE multiple of 44.38x the Q1FY24 annualised EPS of ₹14.60 and at a P/E of 51.7x at Post IPO FY23 EPS of ₹ 12.54 which isat a premium to the industry average $P / E$ multiple of ~43x. We recommend investors to "SUBSCRIBE for long term" the issue due to the following factors:
a) Well-established brand name and strong market positions,
b) Diversified product portfolio across price points catering to diverse consumer requirements,
c) Track record of scaling up new businesses and product categories,
d) Pan-India distribution network with a presence across multiple channels
e) Company has achieved Market Share in the branded consumer ware and overall consumer ware segment.
f) The promoters and management of the company have been part of the consumer ware industry for ~6 decades.
g) Company has manufacturing expertise across its product line and expected to become the only domestic consumer products company which has presence across all material types to have an in-house glassware manufacturing unit in India after completion of project in Rajasthan.
h) Branded players in the consumer ware market are expected to capture market share which may be favorable for CWL.
i) Company is backed by Private Equity Investors - ICICI Venture and Tata Capital
j) The Company has raised Rs. 567 crore from marquee anchor investors whichinstills confidence in the issue.

Type of Issue

Issue size

Issue date
Price Band
Employee Discount
Bid lot
Employee reservation
Issue structure
Post issue equity
shares
Promoters and
Promoter Group Public

Post issue implied market cap
BRLMS
Registrar to the issue
Link Intime India Private Limited

| Particulars | Q1FY24 | FY23 | FY22 | FY21 |
| :---: | :---: | :---: | :---: | :---: |
| Revenue from operations | 471.78 | 1,796.70 | 1,359.18 | 1,049.46 |
| Gross Profit | 248.12 | 901.18 | 680.62 | 528.03 |
| Gross Profit (\%) | 52.59\% | 50.16\% | 50.08\% | 50.31\% |
| EBITDA | 119.2 | 420.54 | 333.57 | 276.74 |
| EBITDA (\%) | 25.27\% | 23.41\% | 24.54\% | 26.37\% |
| Profit before tax | 114.92 | 385.20 | 299.10 | 235.69 |
| Net profit for the period | 82.83 | 285.06 | 219.52 | 165.55 |
| PAT margin (\%) | 17.56 | 15.87 | 16.15 | 15.77 |
| Net profit for the period attributable to owners of the Company | 77.44 | 266.13 | 204.00 | 151.20 |
| Equity share cap. | 97.50 | 97.50 | 0.10 | 0.10 |
| Instruments entirely equity in nature | 14.38 | - | - | - |
| Net worth | 1,226.56 | 665.72 | 444.04 | 289.59 |
| Total Debt | 328.64 | 335.11 | 462.91 | 334.07 |
| Post IPO EPS** (₹) | 14.60 | 12.54 | 9.61 | 7.12 |
| P/E (x)* | 44.38 | 51.67 | 67.43 | 91.01 |
| RoNW (\%) | 6.31\%^ | 39.98\% | 45.94\% | 52.21\% |
| RoCE (\%) | 8.06\%^ | 44.48\% | 40.92\% | 58.73\% |

Source:Red Herring Prospectus (RHP),*denotes P/E at the upper end of the price band,\# denotes Q1FY24 annualized EPS, ^ denotes not annualized, ${ }^{* *}$ Note: Post IPO EPS is calculated on Net Profit attributable to the owners of the Company

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## Objects of the issue

## Achieve the benefits of listing the Equity shares on stock exchanges.

## Offer for Sale: Up to $\mathbf{2 , 9 3 , 2 0 , 9 8 6}$ equity shares by the Selling Shareholders (Upto ₹1,900 Crore at the upper end of the price band)

| NAME OF THE SELLING SHAREHOLDERS | TYPE | NUMBER OF EQUITY SHARES OFFERED / AMOUNT at upper end of price band | WACA ( IN PER EQUITY SHARE ) |
| :---: | :---: | :---: | :---: |
| Pradeep GhisulalRathod | PSS | Up to 46,29,629 Equity Shares aggregating up to ₹300 Crore | Negligible |
| Pankaj GhisulalRathod | PSS | Up to 1,13,58,024 Equity Shares aggregating up to ₹736 Crore | Negligible |
| Gaurav Pradeep Rathod | PSS | Up to 71,60,494 Equity Shares aggregating up to ₹464 crore | Negligible |
| Sangeeta Pradeep Rathod | OSS | Up to $30,86,419$ Equity Shares aggregating up to ₹200 Crore | Negligible |
| Babita Pankaj Rathod | OSS | Up to 15,43,210 Equity Shares aggregating up to ₹100 Crore | Negligible |
| Ruchi Gaurav Rathod | OSS | Up to 15,43,210 Equity Shares aggregating up to ₹100 Crore | Negligible |

Source: Red Herring Prospectus (RHP), PSS: Promoter Selling Shareholder; OSS: Other Selling Shareholder; WACA: Weighted average cost of acquisition
The Company will not directly receive any proceeds from the Offer (the "Offer Proceeds") and all the Offer Proceeds will be received by the Selling Shareholders, in proportion to the Offered Shares sold by the respective Selling Shareholders as part of the Offer.

## Shareholding pattern

| Particulars | Pre IPO |  |
| :--- | ---: | ---: |
| Promoter | $55.13 \%$ | $44.22 \%$ |
| Promoters group | $36.75 \%$ | $33.84 \%$ |
| Total - Promoter and Promoter Group | $\mathbf{9 1 . 8 8 \%}$ | $\mathbf{7 8 . 0 6 \%}$ |
| Public - Others | $\mathbf{8 . 1 2 \%}$ | $\mathbf{2 1 . 9 4 \%}$ |
| Total - Public | $\mathbf{8 . 1 2 \%}$ |  |

Source: Red Herring Prospectus (RHP)

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## Corporate Structure



Source: Red Herring Prospectus (RHP)

## Group Restructuring Process

Cello Plastic Industrial Works ("CPIW") was a partnership firm formed in 1958. Late Mr Ghisulal Dhanraj Rathod, father of two of their promoters, Pradeep Ghisulal Rathod and Pankaj Ghisulal Rathod, joined CPIW as a partner in 1962. While in the past CPIW was engaged in the business of manufacturing and dealing of thermoware household articles and plastic materials or articles, it is currently not active in these businesses. CPIW is the exclusive owner of the "Cello", "Unomax" "Kleeno", "Puro" trademarks and their respective logos. Since the trademarks for these key brands were owned by CPIW from prior to the incorporation of Cello World Ltd, the trademarks continue to be held by CPIW. Over the years, their promoters, Pradeep Ghisulal Rathod and Pankaj Ghisulal Rathod and their father, Ghisulal Dhanraj Rathod formed various entities, which carried on business under the brand name of "Cello". Cello Plast (partnership firm) was formed in 1991 to carry on the business of manufacturing insulated-ware followed by opal-ware at Daman, Daman and Diu. In 1995, another partnership firm, Cello Plastotech was formed to carry on the business of manufacturing new ranges of consumerware at Daman, Daman and Diu. In 2005, Cello Industries (a partnership firm) was formed to carry on the business of manufacturing new ranges of insulated ware at Haridwar, Uttarakhand. These separate entities were initially formed under the "Cello" brand as each of these entities focussed on distinct businesses within the consumer-ware sector, and enabled geographic expansion across the country.

Pursuant to the group restructuring process undertaken in the Financial Year 2022:

- The business of Cello Plast was acquired by one of their subsidiaries, Cello Industries Pvt Ltd;
- The business of Cello Plastotech was acquired by one of their subsidiaries, Cello Household Products Pvt Ltd;
- Cello Industries was converted into Cello Houseware Pvt Ltd, and is now one of their subsidiaries. This group restructuring was undertaken through a series of business combinations under common control (as aforesaid) to consolidate the businesses under one parent company i.e. Cello World Ltd, and to reduce the cost of operating their business by allowing them to explore synergies across the entire Group in areas such as branding, marketing and distribution across their product categories.


## Product Portfolio

## Consumer ware

## Writing Instruments

## Moulded Furniture and Allied Products

| Product Categories | Entity ( ies ) through which product categories are manufactured / sold | Brands | Sub Brands | Overview of range of products offered |
| :---: | :---: | :---: | :---: | :---: |
| Consumer Houseware | - Cello World Limited <br> - Cello Industries Private Limited <br> - Cello Houseware Private Limited <br> - Cello Household Products Private <br> Limited <br> - Cello Consumerware Private Limited | Cello | Puro, Chef, H2O, <br> Modustack, Kleeno, <br> Maxfresh and Duro . | - Houseware <br> - Insulatedware <br> - Electronic appliances and cookware <br> - Cleaning aids <br> - Opalware <br> - Glassware <br> - Porcelain |
| Writing Instruments and Stationery | Unomax Stationery Private Limited | Unomax | Ultron2X and Geltron . | - Writing instruments <br> - Stationery |
| Moulded Furniture and Allied Products | Wim Plast Limited | Cello | - | - Moulded furniture <br> - Allied products |

Source: Red Herring Prospectus (RHP)

## Consumer Ware

As of FY 2023, Branded play dominated nearly $61 \%$ ( $\sim$ INR 230 Bn ) of the Consumer ware market in India. This represents a significant increase from the share of around $52 \%$ ( $\sim$ INR 110 Bn ) recorded in the FY 2015, reflecting a CAGR of $9.6 \%$ for the Branded market. The Branded play is estimated to capture $\sim 67 \%$ ( $\sim$ INR 377 Bn ) share by FY 2027 at the CAGR of $13 \%$ for the period FY 2023-27 as the branded market continues to grow with a double digit CAGR, and a rate much faster than the unbranded market. The Indian Houseware Market (Houseware includes- Hydration, Cookware, Insulated Ware, Storage containers, Lunchboxes, Small kitchen appliances, cleaning products) was valued at INR 318 Bn in FY 2022. The market size grew at a CAGR of $6.6 \%$ from market size of INR 280 Bn in FY 2020. The market is expected to continue growing at the rate of $10.0 \%$ in 2023 to reach INR 343 Bn . By 2027, the market is expected to reach INR 502 Bn , with a CAGR of $9.6 \%$ over the five-year period. Categories like Hydration, Insulated Ware, Lunch Boxes, Small Kitchen Appliances and Cleaning Products had a higher share of branded play in the market in FY 2022, whereas categories like Cookware and Storage Containers are mostly unbranded.

The Indian Glassware Market was valued at INR 31 Bn in FY 2022. The market size was INR 15 Bn in FY 2015, and it experienced a CAGR of $11.6 \%$ to reach INR 25 Bn in FY 2020. The market is projected to continue growing, with an estimated CAGR of $10 \%$ from FY 2020 to FY 2022 , and a further expected growth rate of $12.1 \%$ in 2023. By FY 2027, the market is expected to reach INR 63 Bn , with a CAGR of $15.5 \%$ over the five-year period. The Indian Glassware Market was valued at INR 31 Bn in FY 2022. The market size was INR 15 Bn in FY 2015, and it experienced a CAGR of $11.6 \%$ to reach INR 25 Bn in FY 2020. The market is projected to continue growing, with an estimated CAGR of $10 \%$ from FY 2020 to FY 2022, and a further expected growth rate of $12.1 \%$ in 2023. By FY 2027, the market is expected to reach INR 63 Bn , with a CAGR of $15.5 \%$ over the five-year period.

The products under the consumer houseware product category are offered and sold under the "Cello" brand. The popular sub-brands under the "Cello" brand include "Kleeno", "Puro", "Chef", "H2O", "Modustack", "Maxfresh" and "Duro".


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| Houseware | Insulated ware | Electronic appliances and cookware | Cleaning aids | Opalware | Glassware |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - Plastic bottles <br> -Containers <br> - Jugs <br> - Buckets <br> - Drums | - Casseroles <br> - Bottles <br> - Flasks <br> - Lunch boxes <br> - Water Jugs <br> - Tiffin | - Mixers <br> - Sandwich makers <br> - Irons <br> - Hot plates <br> - Pots <br> - Pans | - Brushes <br> - Wipers <br> - Brooms <br> Mops <br> - Gloves <br> - Dustbins | - Dinner sets <br> - Cups , saucers and mugs <br> - Bowls <br> - Lunch packs <br> - Gift sets <br> - Dessert sets <br> - Condiment sets <br> - Quick bite sets <br> - Vegetable bowl sets <br> - Pudding sets <br> - Hot snacks sets <br> - Coffee sets <br> - Noodle bowl sets <br> - Dry fruit sets | - Tumblers <br> - Jugs <br> - Bottles <br> - Lunch packs <br> - Storage containers <br> - Mixing bowls <br> Bakeware <br> - Tea and Coffee sets <br> - Gift sets |

Source: Red Herring Prospectus (RHP)

## Writing I nstruments

As of FY 2023, the Indian stationery market had an estimated size of INR 385 Bn by value and is expected to grow at a CAGR of $\sim 14 \%$ during FY 2023-27 period to reach a market value of INR 657 Bn by FY 2027. As of FY 2023, non-paper stationery contributes $\sim 58 \%$ (INR 223 Bn) to the Indian stationery market by value. Out of the total non-paper stationery market, writing instruments, office supplies and art and craft contribute ~60\% (INR 133.5 Bn ), $\sim 21 \%$ (INR 47 Bn ) and $\sim 5 \%$ (INR 11.2 Bn ) respectively. Non-paper stationery market is expected to grow at a CAGR of $\sim 15 \%$ during FY $2023-27$ period to reach a market value of INR 39,400 Bn by FY 2027.

As of FY 2023, Branded play consisted of nearly $36 \%$ ( $\sim$ INR 139 Bn ) of the stationery market in India. This represents a significant increase from the share of around $28 \%$ ( $\sim$ INR 69 Bn ) recorded in FY 2015, reflecting a notable growth trajectory for the branded market. The branded play is estimated to capture $\sim 41 \%$ ( $\sim$ INR 270 Bn ) share by FY 2027. Cello occupied a market share of $1.8 \%$ in the branded stationery market and $0.7 \%$ share in the overall stationery market for FY 2023. The products under the writing instruments and stationery product category are offered and sold under the "Unomax" brand. The popular sub-brands under the "Unomax" brand include "Ultron2X" and "Geltron".

| Writing instruments | Stationary |
| :---: | :---: |
| Ball point pen | Highlighters |
| Gel pen |  |
| Roller pen |  |
| Fountain pen |  |
| Metal pen |  |
| Mechanical pencil | Markers |

Source: Red Herring Prospectus (RHP)

## Moulded Furniture and Allied Products

Moulded furniture refers to furniture items that are produced using a moulding process. This process involves shaping plastic into specific designs and forms, resulting in furniture pieces that have a uniform and consistent appearance. The plastic moulded furniture market in India was valued at INR 68 Bn in 2015. Over the next five years, the market size grew at a CAGR of $10.8 \%$, reaching INR 113 Bn in FY 2020. The market was valued at INR 122 Bn in FY 2022 (almost entire Plastic furniture is moulded and is expected to reach INR 270 Bn by FY 2027 growing at a CAGR of $17.3 \%$. Moulded furniture is gaining popularity as it offers features unavailable in conventional wooden and metal furniture, such as easy maintenance, light weight, durability, designs etc. As of FY 2022, branded play controls nearly $58 \%$ ( $\sim$ INR 70 Bn ) of the Plastic Moulded Furniture market in India. This represents a significant increase from the share of around $51 \%$ ( $\sim$ INR 35 Bn ) recorded in the FY 2015, reflecting a CAGR of $10.7 \%$ for the Branded market. The Branded play is estimated to capture ${ }^{\sim} 63 \% ~(\sim I N R 170 \mathrm{Bn}$ ) share by FY 2027 at the CAGR of $19.6 \%$ for the period FY 2023-27. The branded market is growing at a higher rate compared to the unbranded market driving the growth of the Plastic Moulded Furniture market. Cello had a market share of $4.7 \%$ in the branded moulded furniture market which was valued at ~INR 84 bn for FY 2023. Its share was $2.8 \%$ in the overall moulded furniture market for the same period.Products under the moulded furniture and allied products category are offered and sold under the "Cello" brand.

| Moulded furniture | Allied products |
| :---: | :---: |
| Chairs | Moulds |
| Tables | Bubble-guards |
| Trolleys | Crates |
| Stools | Palletes |
| Cabinets | Dustbin |

Source: Red Herring Prospectus (RHP)

## Geographical and Segmental revenue mix - ( ₹ Crore)

|  |  | Revenue from External Customers |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | For the period ended June 30 , 2023 | For the period ended June 30, 2022 | For the year ended March 31 , 2023 | For the year ended March 31 , 2022 | For the year ended March 31 , 2021 |
| Within India | 425.14 | 393.51 | 1656.48 | 1232.87 | 1004.48 |
| Outside India | 46.63 | 39.09 | 140.20 | 126.29 | 44.96 |
| Total | 471.77 | 432.60 | 1796.69 | 1359.17 | 1049.45 |


| Metric | Unit | Three Months Ended June 30, |  | For Financial Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2023 | 2022 | 2023 | 2022 | 2021 |
| Product Category Revenue Contribution |  |  |  |  |  |  |
| Consumer Houseware | (in crore, \% of total revenue from operations) | $\begin{array}{r} 310.43 \\ (65.80 \%) \end{array}$ | $\begin{array}{r} 288.84, \\ (66.77 \%) \end{array}$ | $\begin{aligned} & \text { 1181.07, } \\ & \text { (65.74\%) } \end{aligned}$ | $\begin{array}{r} 871.09 \\ (64.09 \%) \end{array}$ | $\begin{array}{r} \text { 669.84, } \\ (63.83 \%) \end{array}$ |
| Writing Instruments and Stationery | (in crore, \% of total revenue from operations) | $\begin{array}{r} 83.40, \\ (17.68 \%) \end{array}$ | $\begin{array}{r} 62.82, \\ (14.52 \%) \end{array}$ | $\begin{array}{r} 284.99 \\ (15.86 \%) \end{array}$ | $\begin{array}{r} 169.33, \\ (12.46 \%) \end{array}$ | $\begin{array}{r} \text { 111.38, } \\ (10.61 \%) \end{array}$ |
| Moulded Furniture and Allied Products | (in crore, \% of total revenue from operations) | $\begin{array}{r} 77.93 \\ (16.52 \%) \end{array}$ | $\begin{array}{r} 80.93, \\ (18.71 \%) \end{array}$ | $\begin{array}{r} 330.61 \\ (18.40 \%) \end{array}$ | $\begin{array}{r} 318.75 \\ (23.45 \%) \end{array}$ | $\begin{array}{r} 268.23 \\ (25.56 \%) \end{array}$ |

Source: Red Herring Prospectus (RHP)

## Competitive strengths

## Well-established brand name and strong market positions

The company has strong market positions in the consumer products industry segment is a reflection of their vast experience, continuous product development and consumer understanding. The brand "Cello" was awarded as one of the most trusted brands of India in 2021 by Commerzify. Company is a prominent player in the consumerware market in India with products in the consumer houseware, writing instruments and stationery, and moulded furniture and allied products categories. While the Company was incorporated only in 2018, the Company's erstwhile promoter Late Ghisulal Dhanraj Rathod, father of its Promoters, Pradeep Ghisulal Rathod and Pankaj Ghisulal Rathod, was associated with Cello Plastic Industrial Works and the "Cello" brand since 1962. Further, the Company launched the writing instruments and stationery business in 2019 under the "Unomax" brand. It had the highest EBITDA margin for the Financial Years 2021, 2022 and 2023.

To enhance brand awareness and strengthen brand recall for the brands and sub-brands that they use, they utilize a diverse array of promotional and marketing efforts, including in-shop displays, merchandising, advertisements in print and social media, retail branding and product branding. They spent $₹ 9.260$ crore, ₹ 10.422 crore, ₹ 23.698 crore, ₹ 2.887 crore and ₹ 2.798 crore towards advertisements in Financial Years 2021,2022 and 2023 and the three months ended June 30, 2022 and June 30, 2023, respectively, constituting $0.88 \%, 0.77 \%, 1.32 \%, 0.67 \%$ and $0.59 \%$ of revenue from operations, respectively.

The Company's brand advertisements and marketing campaigns have been critical in developing its brand identity. The Company also continuously seek to increase its digital presence and engagements and engage in brand associations. Further, through Cello Industrial Plastic Works (an entity which is member of its Promoter Group), the Company also engaged a celebrity as a brand ambassador for endorsing and strengthening the "Cello" brand equity and brand recall among our consumers. The Company had also engaged with tie-ups with large studios to market its lunch boxes, bottles and stationeries for children, using various cartoon characters.

## Diversified product portfolio across price points catering to diverse consumer requirements

The Company focuses on identifying the needs and preferences of the consumers through their network of distributors, and innovating the products to cater to their differing requirements and preferences, while endeavoring that their products are available across various price points and meet quality standards expected by consumers. As of June 30, 2023, they offered 15,891 SKUs across their product categories. The company has the most diversified product portfolio among its peers, with products in the glassware, opal ware, melamine and porcelain categories. The company has innovated and introduced new range of products, such as their recently launched writing instruments, cleaning aids, opalware, glassware and cookware range of products and appliances, along with moulded furniture and allied products, in order to increase the market-share of consumer products market in India as well as grow revenues and profit. During the Financial Years 2021, 2022 and 2023, and the three months ended June 30, 2022 and June 30, 2023 , they launched $397,169,380,55$, and 50 new products (across the three product categories), respectively.

## Track record of scaling up new businesses and product categories

The Company has a track record of scaling up new businesses and product categories. While the company was incorporated only in 2018, their promoters were involved in the launch of the glassware and opalware business in 2017 under the "Cello" brand. The Company also launched their writing instruments and stationery product category in 2019 under the "Unomax" brand, Further, they were involved in the launch of the cleaning aids business in 2017 under the "Kleeno" subbrand (under the "Cello" brand).
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## Pan-India distribution network with a presence across multiple channels

The company has sales team of 721 members with a base of 717 distributors and $\sim 58,716$ retailers in consumer houseware segment, 29 super-stockiest, $\sim 1509$ distributors and $\sim 60,826$ retailers in Writing instruments and 1067 distributors and $\sim 6,840$ retailers in Moulded Furniture and Allied Products segment. The Company's products also reach consumers through modern trade and export channels, e-commerce marketplaces and their own websites. The company has an established export channel for the stationery business. In addition, the company also sell products in bulk quantities to corporate clients and government departments.

| Particulars | Three Months ended June 2023 |  | Three Months ended June 2022 |  | For the Financial Year ended 2023 |  | For the Financial Year ended 2022 |  | For the Financial Year ended 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue (in Rs Cr) | \% of total Revenue | N Revenue (in Rs Cr) | \% of total Revenue | Revenue (in Rs Cr) | \% of total Revenue | Revenue (in Rs Cr) | \% of total Revenue | Revenue (in Rs Cr) | \% of <br> total <br> Revenue |
| General Trade | 373.9 | 79.26\% | 346.5 | 80.11\% | 1,447.7 | 80.58\% | 1,063.0 | 78.21\% | 886.3 | 84.46\% |
| Export | 46.6 | 9.88\% | 39.1 | 9.04\% | 140.2 | 7.8\% | 126.3 | 9.29\% | 45.0 | 4.28\% |
| Online sales ( including sales from e commerce marketplaces and own websites ) | 30.6 | 6.48\% | 32.6 | 7.54\% | 142.1 | 7.91\% | 113.8 | 8.38\% | 92.6 | 8.82\% |
| Modern Trade | 20.6 | 4.37\% | 14.3 | 3.31\% | 66.6 | 3.71\% | 56.1 | 4.12\% | 25.6 | 2.44\% |
| Total | 471.8 | 100\% | 432.6 | 100\% | 1,796.7 | 100\% | 1,359.2 | 100\% | 1,049.5 | 100\% |

## Ability to manufacture a diverse range of products and maintain optimal inventory levels

Company's manufacturing capabilities allow them to manufacture a diverse range of products in-house, which in turn enables them to scale up production quickly to meet increased demand, reduce time taken to launch new products in the market, maintain quality control of their products, maintain better control over the supply chain and mitigate risk of supply chain disruption. Company's revenue derived from in-house manufacturing operations aggregated to $78.65 \%, 82.63 \%, 79.37 \%, 82.08 \%$ and $79.67 \%$ of their total revenue from operations for the Financial Years 2021, 2022 and 2023, and the three months ended June 30, 2022 and June 30, 2023, respectively. The remaining products (consisting mainly of steel and glassware products) are manufactured by third party contract manufacturers who manufacture products with the company's branding pursuant to their arrangements. CWL owns and operate 13 manufacturing facilities across five locations, with an installed annual capacity of 57.77 million units of consumer houseware products per annum, 15,000 tons of opalware and glassware per annum, 705.00 million units of writing instruments and stationery products per annum and 12.80 million units of moulded furniture and allied products, as of June 30, 2023. They are currently establishing a glassware manufacturing facility in Rajasthan, which is expected to house European-made machinery that enables high productivity and precision in design and finish. This glassware manufacturing facility in Rajasthan is also expected to (i) house various machines, including fire polishing machines and servo gob feeder; (ii) be located close to their raw material suppliers; and (iii) provide a dry weather environment that is suitable for the manufacturing of glassware. Pursuant to the establishment of the glassware manufacturing facility in Rajasthan, CWL is expected to become the only domestic consumer products company which has presence across all material types to have an in-house glassware manufacturing unit in Indi

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Peer Comparison

| Players | Product | Economy | Mid - Premium | Premium |
| :---: | :---: | :---: | :---: | :---: |
| Cello | Melamine | - | $\checkmark \checkmark \checkmark$ | $\checkmark$ |
|  | Opalware | $\checkmark \checkmark \checkmark$ | $\checkmark$ | - |
|  | Porcelain | - | $\checkmark \checkmark$ | - |
|  | Glassware | $\checkmark \checkmark$ | $\checkmark$ | $\checkmark$ |
| Milton | Melamine | $\checkmark \checkmark$ | $\checkmark$ | - |
|  | Opalware | - | - | - |
|  | Porcelain | - | - | - |
|  | Glassware | $\checkmark \checkmark \checkmark$ | $\checkmark$ | $\checkmark$ |
| Borosil | Melamine | - | - | - |
|  | Opalware | $\checkmark \checkmark \checkmark$ | $\checkmark$ | $\checkmark$ |
|  | Porcelain | - | - | - |
|  | Glassware | $\checkmark \checkmark \checkmark$ | $\checkmark \checkmark$ | $\checkmark$ |
| La Opala | Melamine | - | - | - |
|  | Opalware | $\checkmark \checkmark$ | $\checkmark \checkmark \checkmark$ | $\checkmark$ |
|  | Porcelain | - | - | - |
|  | Glassware | $\checkmark \checkmark$ | $\checkmark$ | - |


| Name of the Company | Revenue from operations(In Cr) |  |  |  |  | Gross Profit(In Cr) |  |  |  |  | Gross Profit margin (\%) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Period / Financial Year Ended |  |  |  |  | Period / Year Ended |  |  |  |  | Period / Year Ended |  |  |  |  |
|  | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 |
| Cello World | 471.78 | 432.61 | 1,796.70 | 1,359.18 | 1,049.46 | 248.12 | 201.32 | 901.18 | 680.62 | 528.03 | 52.59 | 46.54 | 50.16 | 50.08 | 50.31 |
| Listed Peers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Borosil Limited | 250.56 | 216.23 | 1,027.12 | 839.86 | 584.77 | 167.96 | 137.08 | 614.71 | 531.94 | 341.46 | 67.03 | 63.39 | 59.85 | 63.34 | 58.39 |
| Kokuyo Camlin Limited | 235.79 | 196.16 | 774.94 | 508.47 | 403.12 | 88.21 | 69.12 | 286.71 | 196.01 | 166.81 | 37.41 | 35.24 | 37.00 | 38.55 | 41.38 |
| La Opala RG Limited | 86.22 | 82.15 | 452.32 | 322.69 | 211.28 | 82.60 | 75.18 | 373.35 | 259.50 | 154.29 | 95.80 | 91.52 | 82.54 | 80.42 | 73.03 |
| Kraft Stove Limited | 297.75 | 275.07 | 1,283.85 | 1,136.36 | 858.96 | 109.92 | 90.53 | 420.42 | 362.95 | 300.72 | 36.92 | 32.91 | 32.75 | 31.94 | 35.01 |
| Prestige TTK Limited | 587.62 | 629.05 | 2,777.13 | 2,722.45 | 2,186.93 | 252.12 | 263.59 | 1,116.39 | 1,127.53 | 918.04 | 42.91 | 41.90 | 40.20 | 41.42 | 41.98 |
| Linc Limited | 111.88 | 97.94 | 486.76 | 354.96 | 256.66 | 46.39 | 33.28 | 192.16 | 117.47 | 83.94 | 41.46 | 33.98 | 39.48 | 33.10 | 32.70 |
| Hawkins Cookers Limited | 203.43 | 197.74 | 1,005.80 | 958.01 | 768.46 | 99.08 | 103.00 | 494.40 | 469.19 | 403.26 | 48.70 | 52.09 | 49.15 | 48.98 | 52.48 |


| Name of the Company | EBITDA(In Crore ) |  |  |  |  | EBITDA Margin(\%) |  |  |  |  |  | RoCE(\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Period/ Year ended |  |  |  |  | Period/Year Ended |  |  |  |  |  | Period/Year Ended |  |  |  |
|  | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 | Q1FY24 | Q1FY23 | 2023 | 2022 | 2021 |
| Cello World | 127.30 | 100.74 | 437.28 | 349.50 | 286.87 | 26.98 | 23.29 | 24.34 | 25.71 | 27.34 | 8.06 | 11.28 | 44.48 | 40.92 | 58.73 |
| Listed Peers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Borosil Limited | 28.25 | 29.16 | 151.13 | 168.18 | 99.13 | 11.28 | 13.49 | 14.71 | 20.02 | 16.95 | NA | NA | 11.98 | 18.36 | 9.68 |
| Kokuyo Camlin Limited | 29.18 | 13.69 | 56.45 | 17.22 | 9.17 | 12.38 | 6.98 | 7.28 | 3.39 | 2.27 | NA | NA | 12.47 | (0.15) | (2.96) |
| Opala RG La Limited | 46.20 | 33.49 | 193.95 | 141.41 | 76.47 | 53.58 | 40.77 | 42.88 | 43.82 | 36.19 | NA | NA | 20.63 | 16.26 | 9.26 |
| Stove Kraft Limited | 25.59 | 20.16 | 95.50 | 93.27 | 114.59 | 8.59 | 7.33 | 7.44 | 8.21 | 13.34 | NA | NA | 11.37 | 16.86 | 28.76 |
| TTK Prestige Limited | 81.68 | 86.00 | 404.18 | 460.95 | 367.89 | 13.90 | 13.66 | 14.55 | 16.93 | 16.82 | NA | NA | 18.11 | 24.17 | 21.99 |
| Linc Limited | 14.49 | 9.32 | 64.84 | 24.41 | 11.63 | 12.95 | 9.51 | 13.32 | 6.88 | 4.53 | NA | NA | 28.21 | 7.78 | (0.72) |
| Hawkins Cookers Limited | 31.20 | 34.09 | 139.49 | 125.62 | 118.13 | 15.34 | 17.24 | 13.87 | 13.11 | 15.37 | NA | NA | 41.55 | 46.46 | 55.15 |

Source: Red Herring Prospectus (RHP)

Private Equity Investment - Conversion of Preference Shares into Equity Shares

| Date of allotment/ transaction | No.of shares | Face value per share | Issue/ <br> Transaction price per share | Nature of allotment transaction | Nature of consideration | Total consideration (in Crore ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { October 10, } \\ & 2023 \end{aligned}$ | 1,72,31,034 | ₹5 | ₹275.67 | Conversion of Preference Shares into Equity Shares | NA | 475.00 |
| Weighted average cost of acquisition (primary transactions) (₹) |  |  |  |  |  | 275.67 |

Note: All Preferences Shares, i.e., 5,448,190 CCPS and 1,740,393 Series A CCPS which were issued at an issue price of Rs. 660.77 per preference share, have been converted into 13,059,312 Equity Shares and 4,171,722 Equity Shares respectively, on October 10, 2023.

India Advantage Fund S5 I, India Advantage Fund S4 I, Dynamic India Fund S4 US I and Tata Capital Growth Fund II were allotted 36,32,128, 14,07,448, $4,08,614$ and $17,40,393$ CCPS (Compulsorily Convertible Preference Shares)respectively at $₹ 660.77$ per CCPS on October 21, 2022, November 2, 2022, November 2, 2022 and November 24,2022 respectively which were converted to equity shares on October, 102023.

Source: Red Herring Prospectus (RHP)

## Key Risks

## Trademark risk

The Company does not own the trademark for its key brands, including "Cello", "Unomax", "Kleeno", "Puro" and their respective logos. Such trademarks are registered in the name of Cello Plastic Industrial Works, a member of its Promoter Group and a partnership firm owned and controlled by its Promoters. If the Company is unable to renew the relevant agreements that grants it the license to use these trademarks and logos, its business, results of operations and financial condition may be adversely affected. Further, the "Cello" brand name is also used by one its competitors for its writing instruments business. Any adverse impact on the "Cello" brand name due to the actions of such competitor, which utilizes the brand name, may adversely affect its reputation and business.

Fluctuations in raw material prices, especially plastic granules and plastic polymer prices, and disruptions in their availability may have an adverse effect on company's business, results of operations, financial condition and cash flows.

The Company depends entirely on third-party suppliers for the supply of raw materials, including plastic granules and plastic polymer which are the most consumed raw materials in the production of the products. A significant portion of expenses come from the cost of raw materials.

Cost of consumption of plastic granules and plastic polymer accounted for $46.54 \%$ ( $₹ 75.54$ Crore), $52.05 \%$ ( $₹ 85.20$ Crore), $48.16 \%$ ( $₹ 312$ Crore), $53.19 \%$ ( $₹ 283.08$ Crore) and $56.22 \%$ ( 198.54 Crore) of total material consumed in June 2023, June 2022, financial year ended 2023, financial year ended 2022 and financial year ended 2021 respectively.

Company sources their raw materials on a purchase order basis, and do not enter into long term contracts (typically 12 months or longer) with raw material suppliers. Thus, the business is susceptible to fluctuations in raw material prices. The prices of raw materials are affected by several factors beyond control, including, among others, production capacity, transportation costs, disruptions in infrastructure, regulation, governmental policies, labor unrest, export restrictions and demand among other competitors and users.

Company relies on third-party contract manufacturers for some of the products subjecting them to risks, which, if realized, could adversely affect the business, results of operations, financial condition and cash flows.

The Company sources certain products such as steel and glassware products from third-party contract manufacturers primarily located in China. Company has $40,53,86,42$ and 38 contract manufacturers as on June 30.2023 , June 30 , 2022, Financial year ended 2023, financial year ended 2022 and financial year ended 2021. The company has commenced the construction of plant in Rajasthan for production of glassware which is expected to be commissioned by March 2024.

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| Particulars | For the three months ended June 30, |  |  |  | FRIENDLY FINANCIAL ADVISORS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2023 |  | 22 | For the | nancial Year 023 | For t | Financial Year $2022$ | For | Financial Year $2021$ |
|  | (In Rs Cr) | (\% of total sales) | (In Rs Cr) | (\% of total sales) | (In Rs Cr) | (\% of total sales) | (In Rs Cr ) | (\% of total sales) | $\begin{aligned} & (\ln R s \\ & C r) \end{aligned}$ | (\% of total sales) |
| Sale of steel and glassware products supplied by third- party contract manufacturers | 95.93 | 20.33\% | 97.59 | 17.92\% | 370.73 | 20.63\% | 236.05 | 17.37\% | 224.06 | 21.35\% |

If the company is unable to identify consumer demand accurately and maintain an optimal level of inventory, the business, results of operations, financial condition and cash flows may be adversely affected.
The success of the business depends on their ability to anticipate and forecast consumer demand. Any error in forecast could result in either surplus stock, which the company may be unable to sell in a timely manner, or at all, or under-stocking, which will affect the ability to meet consumer demand. They plan their inventory and estimate the sales based on the forecasted demand. If they fail to accurately forecast consumer demand, they may experience excess inventory levels or a shortage of products available for sale.

## The business is subject to seasonality, which may contribute to fluctuations in results of operations and financial condition

The business of the company is subject to seasonality as they see higher demand for products from customers during the festive seasons. Further, their products also face varied demand based on weather conditions across the seasonal cycles. Accordingly, the results of operations and financial condition in one quarter may not accurately reflect the trends for the entire financial year and may not be comparable with the results of operations and financial condition for other quarters.

Source: Red Herring Prospectus (RHP)

Financials Balance Sheet (₹ Crore)

| Particulars | As at June 30 , 2023 | As at June 30, 2022 | As at March 31, 2023 | As at March 31, 2022 | As at March 31 , 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Non - current assets |  |  |  |  |  |
| Property, plant and equipment | 250.97 | 238.16 | 253.74 | 238.74 | 237.58 |
| Capital work in progress | 52.064 | 18.297 | 20.867 | 11.783 | 4.269 |
| Right - of - use assets | 17.019 | 20.133 | 17.565 | 19.311 | 21.208 |
| Intangible assets | 3.68 | 0.471 | 0.404 | 0.53 | 0.418 |
| Intangible assets under development |  | 3.097 | 4.782 | 2.765 | 0 |
| Financial assets |  |  |  |  |  |
| Investments in associates | 0.775 | 0.783 | 0.789 | 0 | 0 |
| Other investments | 65.45 | 40.598 | 49.811 | 35 | 45 |
| Loans | 7.811 | 1.271 | 7.637 | 1.231 | 1.921 |
| Other financial assets | 7.211 | 10.153 | 8.936 | 9.863 | 8.718 |
| Deferred tax assets ( $n$ et) | 2.708 | 3.289 | 4.716 | 2.799 | 2.121 |
| Income tax assets ( net) | 2.456 | 3.181 | 2.342 | 2.307 | 0.638 |
| Other non - current assets | 57.427 | 16.575 | 40.223 | 14.23 | 4.097 |
| Total non - current assets | 467.57 | 356.00 | 411.81 | 338.56 | 325.97 |
|  |  |  |  |  |  |
| Current assets |  |  |  |  |  |
| Inventories | 411.363 | 375.81 | 429.76 | 376.55 | 306.93 |
| Financial assets |  |  |  |  |  |
| Investments | 149.55 | 136.20 | 126.31 | 114.95 | 74.742 |
| Trade receivables | 528.85 | 434.95 | 462.30 | 406.72 | 371.43 |
| Cash and cash equivalents | 35.425 | 23.635 | 30.617 | 36.268 | 16.706 |
| Bank balances | 18.722 | 21.557 | 19.317 | 18.41 | 15.761 |
| Loans | 0.998 | 1.978 | 1.167 | 2.018 | 1.373 |
| Other financial assets | 9.33 | 3.995 | 17.413 | 3.42 | 4.832 |
| Other current assets | 48.803 | 43.496 | 37.547 | 36.768 | 28.767 |
| Total current assets | 1,203.03 | 1,041.62 | 1,124.44 | 995.10 | 820.54 |
| Assets classified as held for sale | 15.445 |  | 15.445 |  |  |
| Total assets | 1,686.05 | 1,397.63 | 1,551.69 | 1,333.66 | 1,146.51 |
|  |  |  |  |  |  |
| EQUITY \& LIABILITIES |  |  |  |  |  |
| Equity |  |  |  |  |  |
| Equity share capital | 97.5 | 0.01 | 97.5 | 0.01 | 0.01 |
| Instruments entirely equity in nature | 14.377 | - | - | - | - |
| Other equity | 785.41 | 149.74 | 238.95 | 87.636 | -106.76 |
| Total equity attributable to owners of the Group | 897.28 | 149.75 | 336.45 | 87.646 | -106.75 |
| Non-controlling interest | 205.43 | 189.42 | 199.94 | 185.13 | 172.19 |
| Total Equity | 1,102.71 | 339.17 | 536.39 | 272.78 | 65.436 |
|  |  |  |  |  |  |
| Liabilities |  |  |  |  |  |
| Non - current liabilities |  |  |  |  |  |
| Financial liabilities |  |  |  |  |  |
| Borrowings | 8.662 | 0 | 8.662 | 0 | 0 |
| Lease liabilities | 6.618 | 9.382 | 7.135 | 8.697 | 10.428 |

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Source: Red Herring Prospectus (RHP)

## Profit and Loss Statement - ( ₹ Crore)



Source: Red Herring Prospectus (RHP)

## Cash Flow Statement - (₹ Crore)

| Particulars | As at June 30 , 2023 | As at June 30 , 2022 | As at March 31 , 2023 | As at March 31 , 2022 | As at March 31 , 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash generated by operating activities | 80.664 | 50.84 | 227.36 | 187.27 | 193.61 |
| Net cash (used in)/generated by investing activities | (68.88) | (48.59) | (556.83) | (261.82) | (53.24) |
| Net cash (used in)/generated from financing activities | (6.97) | (14.88) | 323.82 | 94.11 | (132.8) |
| Net increase in cash and cash equivalents | 4.81 | (12.63) | (5.65) | 19.56 | 7.56 |
| Cash and Cash Equivalents at the beginning of the year | 30.617 | 36.268 | 36.268 | 16.706 | 9.143 |
| Cash and Cash Equivalents at the ending of the year | 35.43 | 23.64 | 30.62 | 36.27 | 16.71 |

Source: Red Herring Prospectus (RHP)

|  |  |  |
| :---: | :---: | :---: |
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